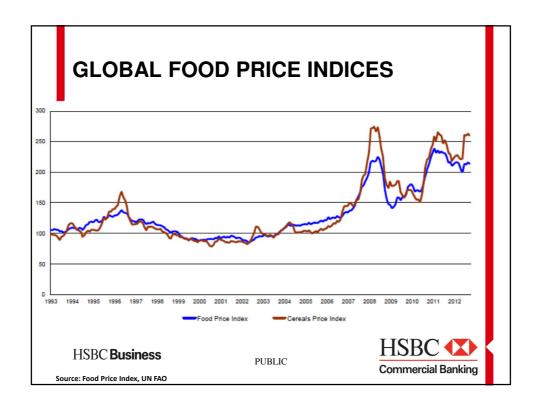
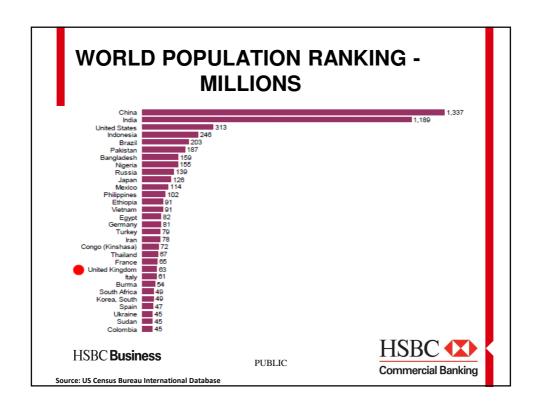
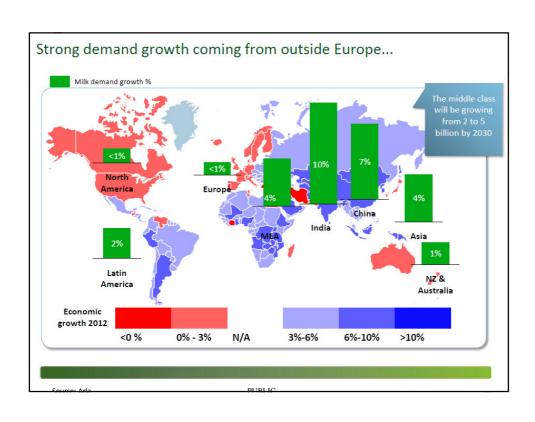
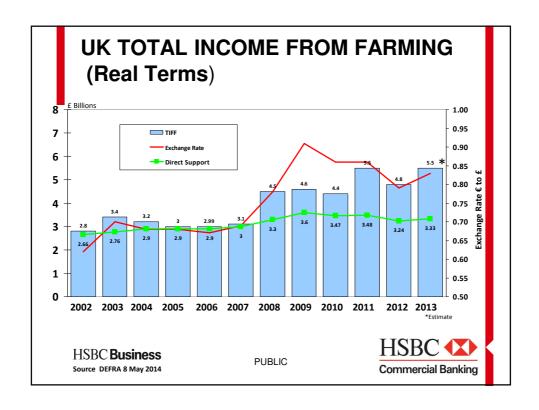
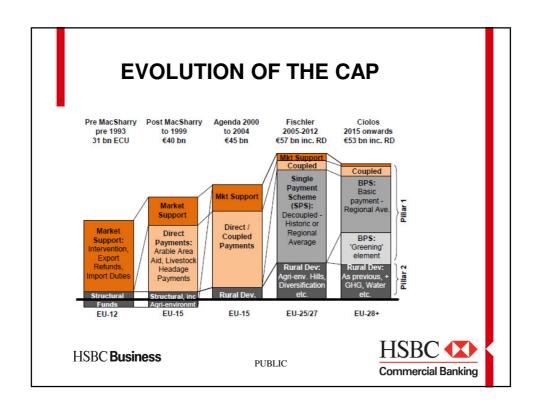
HSBC AGRICULTURE UK Agriculture – foot on the gas or on the brake? 12 November 2014 Allan Wilkinson Head of Agriculture allanwilkinson@hsbc.com HSBC Business PUBLIC Mobile 07836 536150 HSBC Commercial Banking

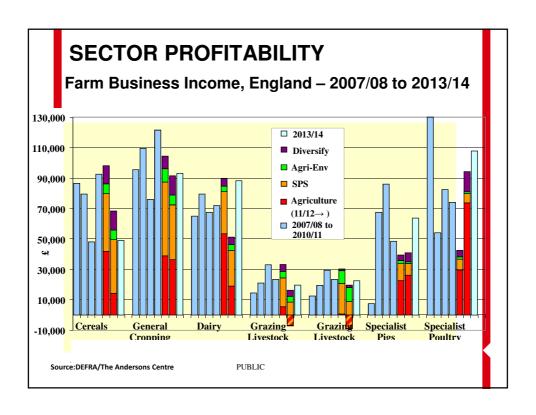














HSBC's TOP TIPS For 2015

Few farms operate at their true economic optimum

The difference between the best and worst was large – now it's enormous

Does expansion increase/decrease profitability + cash?

Benchmarking and Budgeting are VITAL

The biggest variable in a business is YOU

The customer and consumer are king

Charles Darwin was right about dinosaurs - be adaptable

Know who your competitor is, what they do and why?

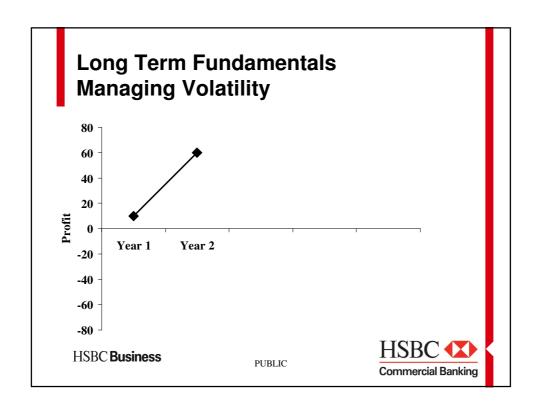
Collaborate with your neighbour

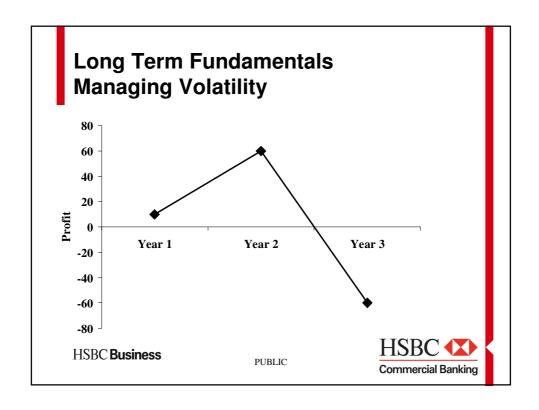
VOLATILITY IS HERE TO STAY

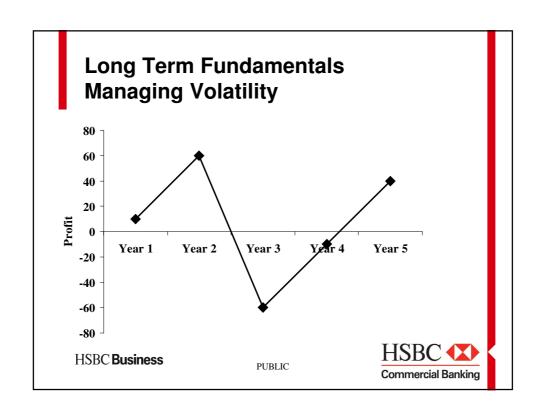
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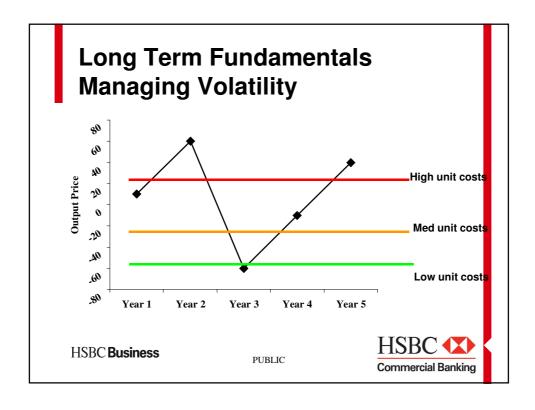
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Allan Wilkinson Head of Agriculture

allanwilkinson@hsbc.com

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